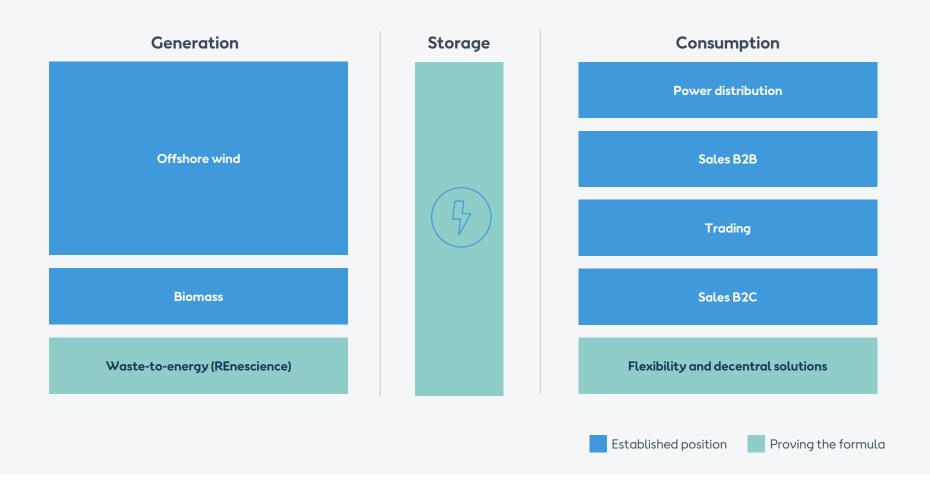


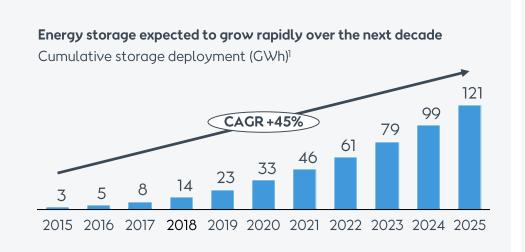


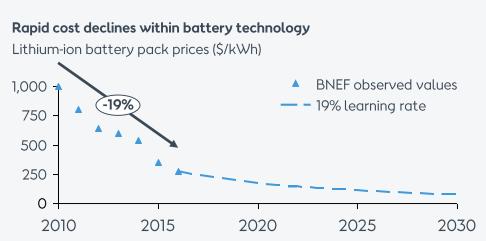
### Ørsted has made the strategic choice to engage in energy storage





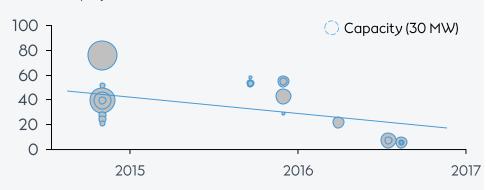
### Energy storage displays key indicators of an industry emerging





#### Significant reductions in time to market

Time from project announcement to CoD (months)<sup>2</sup>



Industrial players are increasingly offering energy storage solutions

























Source: IHS grid connected energy storage market tracker – H1 2017 (2017); BNEF Bottom up cost scenarios for lithium-ion batteries (2017), BNEF Aliso Canyon leak: energy storage and demand response (2016), press searches

2. Energy storage projects procured by Californian utilities



<sup>1.</sup> Technologies included are batteries, flywheels and small-scale compressed air solutions – practically all capacity from batteries, with Li-Ion clearly dominating with 82% of global deployment

### A number of initiatives in our key markets show commitment to energy storage through regulatory initiatives and market design



- State level storage target of 1500MW by 2025
- Target to be met through utility procurements and as mandated together with RES

#### MA

- 2020 storage target: 200MWh
- Combining storage with offshore wind a selection criteria in offshore wind solicitations

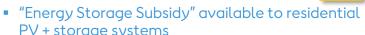
#### CA

- 1.3GW storage mandate in place for 2020 + 500MW extra behind-the-meter storage
- Incentive schemes providing direct incentives for storage (ie. SGIP<sup>1</sup> and LCR<sup>1</sup>)



- 201MW of contracts for storage awarded through EFR tender
- 501MW of contracts for storage awarded in capacity market auctions
- Retirement of 13.9GW coal capacity<sup>2</sup> by 2025 and RES build-out expected to drive demand





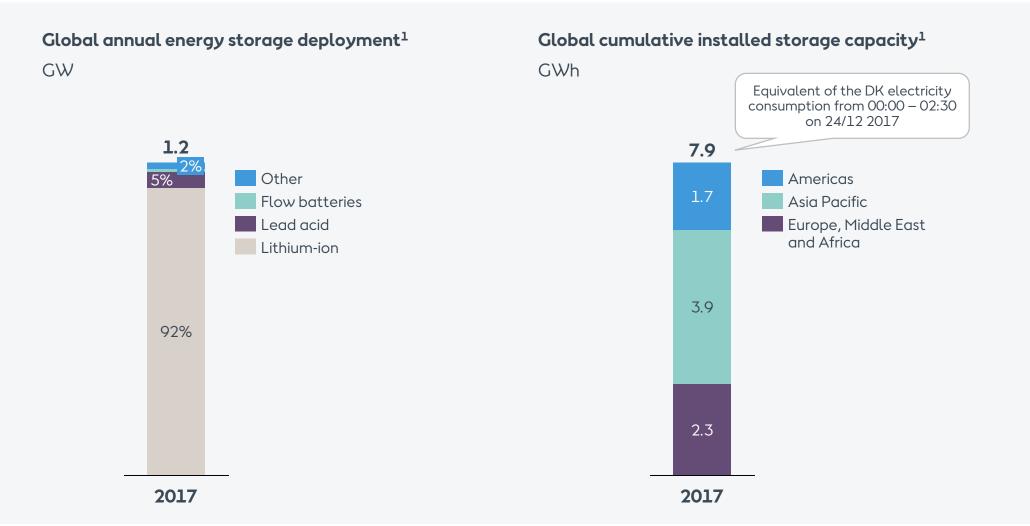
- State-based subsidy schemes emerging across the country – primarily for C&I systems
- Retirement of 11.3GW nuclear capacity by 2022 and RES build-out expected to drive demand
- Grid constraints may give rise to storage as alternative to traditional transmission wires



Self-Generation Incentive Program

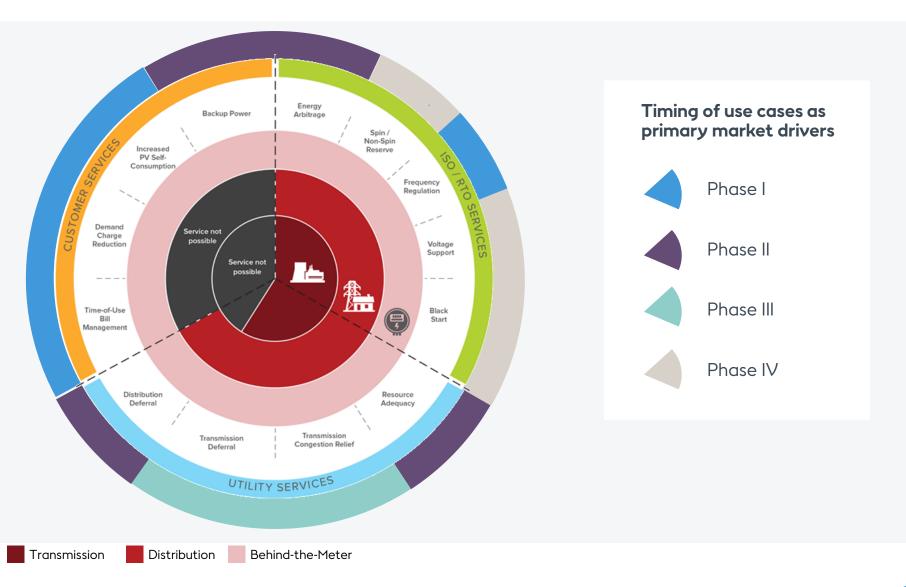


### ...however, energy storage is still at an emerging stage





### The relevant storage use case varies from market to market

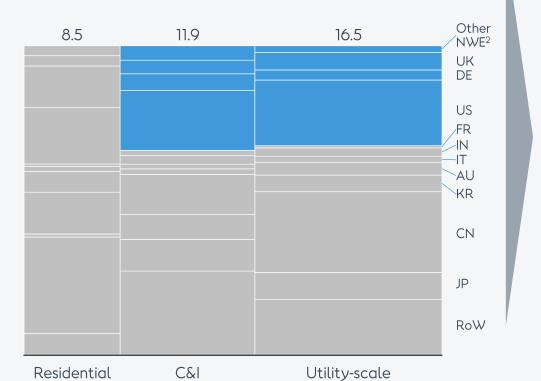




# Ørsted will focus on utility-scale and C&I segments across NWE and the US – a USD 9.3bn investment opportunity through 2025

Global cumulative investments in energy storage estimated to exceed USD 35bn until 2025, amounting to USD 9.3bn in target markets and segments

Global energy storage market size, 2017-2025 (USDbn)<sup>1</sup>



#### Target market selection rationale



- ✓ Largest near term energy storage segment
- ✓ Fits well with Ørsted's experience in large assets



- ✓ Largest medium term energy storage segment
- ✓ Fits B2B customer experience and channels



- ✓ Make up 12% of utility-scale and C&I markets
- ✓ Good fit with Ørsted's footprint



- ✓ Largest energy storage market globally
- ✓ Fits Ørsted's emerging US footprint

Source: IHS grid connected energy storage market tracker – H1 2017 (2017); BNEF Global energy storage forecast 2016-24 part 2 (2016)

- 1. IHS does not split the BTM market size between residential and C&I value split has been based on the capacity split. Site specific costs are not included in the investment figure. These include installation, land, permitting, etc. and typically add ~25% on top
- 2. Other Northwestern Europe includes Denmark, the Netherlands, Norway, Sweden, Finland, Estonia, Lithuania, Latvia, Austria, Belgium, Ireland and Luxembourg. Note that IHS does not split up Europe more than in DE, UK, IT and FR. Relative split of different EU regions from BNEF used to split the IHS "Rest of Europe" category



# Ε

# Our regulated distribution company Radius is demonstrating the impact of storage together with local universities and industry



#### **Facts**

- **Project:** Nordhavn Battery System
- Location: Nordhavn, Copenhagen
- **Start date:** Commissioned in Jan-17
- Technology: Lithium-ion
- Size: 630 kW / 460 kWh. Capable of meeting the electricity demand of 60 households for 24 hours
- Partners: ABB, Radius, Technical University of Denmark (DTU)

#### **Application**



Defer conventional grid investments



Participate in ancillary services markets

#### **Project objectives**



Test latest technology in energy storage in realistic environment



Demonstrate control protocols and business models for an energy storage for both distribution and commercial purposes



Obtain data to discuss and recommend best possible regulatory landscape for energy storage in the distribution network





## Through the World's first storage-offshore wind connection, Ørsted has experience in integrating storage and renewables





#### **Facts**

- Project: Storage at Burbo Bank Offshore Wind Farm
- Location: Liverpool, UK
- Technology: Lithium-ion
- <u>Partners:</u> ABB

#### **Application**

- Deliver frequency response to the grid, helping National Grid maintain grid frequency of 50 Hz
- Reduce potential imbalance charges penalties for inaccurately forecasting demand and supply

#### Ørsted objectives

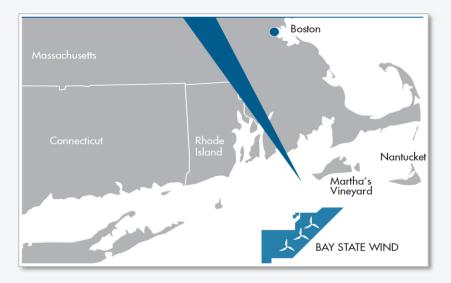
Improve knowledge on frequency response solutions

Test battery integration with offshore wind



## As part of plans to develop offshore wind in USA, a letter of intent has been signed to build one of world's largest storage facilities

# Ørsted has bid to build ~800MW offshore wind in Massachusetts



- Massachusetts has set 1.6GW offshore wind target by 2023
- Ørsted is bidding in the Bay State Wind project together with New England utility Eversource
- Winning bidders will be announced in H1 2018

# Bid includes proposal to build one of the world's largest storage facilities

- A battery storage system of 55MW / 110MWh has been proposed as part of the wind farm
- Ørsted and Eversource has signed letter of intent with NEC Energy Solutions to supply the storage system









# Long term ambition is to achieve a sizeable business impact for Ørsted

# Medium term 3-5 years

Scaling the business by establishing sizeable pipeline of project opportunities

## **Long term** ~2025

Turning ESS into a self-sustaining entity ensuring significant contribution to the transition towards renewables in the future energy system energy

**Short term**The next year

Developing strategy and organisation; Gaining experience with a number of first projects



